

Research Article

Exploring the Effectiveness of Google Workspace Tools in Facilitating Reflective Teaching Practice Among Indonesian Primary School Teachers

Dian Utami^{1*}

¹ SDN Tinjomoyo 02 Semarang; e-mail : dianutami22@gmail.com

* Corresponding Author : Dian Utami

Abstract: The growing integration of digital tools in education has encouraged primary school teachers to adopt more reflective teaching practices supported by technology. This study explores the effectiveness of Google Workspace in facilitating reflective practice among Indonesian primary school teachers. Employing a qualitative content analysis approach, the research draws upon secondary sources such as training modules, teacher-authored reflections, and digital media related to classroom experiences. The findings reveal that Google Docs and Google Forms are the most frequently used tools, accounting for 32.99% and 24.74% of occurrences, respectively. These tools are primarily used for individual reflection and data-based self-evaluation. In contrast, collaborative reflection through platforms like Google Meet and Jamboard appears less common. The study suggests that while Google Workspace effectively supports structured and text-based reflective activities, it remains underutilized in promoting dialogic or community-based reflection. Based on these findings, the paper recommends targeted professional development, greater emphasis on collaborative reflection using digital platforms, and the institutionalization of digital reflection as part of ongoing teacher development. In the digital era, Google Workspace presents promising potential as a pedagogical tool for fostering meaningful and sustainable reflective practices in primary education.

Keywords: reflective teaching, Google Workspace, primary school teachers, digital pedagogy, content analysis

1. Introduction

The digital transformation of education, particularly at the primary level, has significantly reshaped instructional approaches in recent years. As information technology continues to advance, teachers are expected not only to master subject content and pedagogical strategies but also to cultivate the capacity for continuous reflection on their teaching practices (Hrastinski, 2021)(Kiliç, 2022)(Svoboda, 2024). Reflective teaching has thus emerged as a critical component of professional development, enabling educators to thoughtfully evaluate and improve the quality of learning they facilitate (Kiliç, 2022).

Amidst this technological shift, Google Workspace for Education has become one of the most widely adopted platforms among primary school teachers in Indonesia (Thuan & Hanh, 2024)(Sroyprapai et al., 2025). This suite of tools—comprising Google Docs, Slides, Forms, Jamboard, and Google Classroom—offers a versatile environment for planning lessons, communicating with students, and documenting reflective teaching processes (Tsankov & Damyanov, 2019)(Bankov &

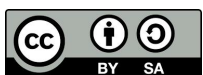
Received: April 20, 2025

Revised: May 21, 2025

Accepted: May 30, 2025

Published: June 2025

Curr. Ver.: June 2025



Copyright: © 2025 by the authors.

Submitted for possible open

access publication under the

terms and conditions of the

Creative Commons Attribution

(CC BY SA) license

(<https://creativecommons.org/licenses/by-sa/4.0/>)

others, 2021). Several studies have reported a significant rise in the use of such digital tools during the period of remote learning caused by the COVID-19 pandemic, including within primary education settings (Jemadi & others, 2023).

Despite this growing adoption of digital technologies, scholarly attention to the specific role of Google Workspace in supporting reflective teaching remains limited (Ayanwale et al., 2024). Most existing research has focused on its general effectiveness for online instruction, without delving into how its features might directly support teachers' reflective practices at the primary level (Kiliç, 2022)(Jemadi & others, 2023).

Yet reflection is an essential part of the professional learning cycle. Prior studies have highlighted that reflective practice allows teachers to identify areas of weakness, adjust instructional methods, and ultimately enhance student learning experiences (Sun, 2022)(Hrytsenchuk & others, 2024). Google Workspace has strong potential to support this process—Google Docs, for example, can be used for reflective journaling, while Google Forms allows teachers to conduct self-assessment surveys and gather student feedback (S. Sharov et al., 2024)(Fernandes, 2025). Nonetheless, teachers often face barriers such as limited understanding of reflective pedagogy and a lack of targeted training in the use of digital tools for professional reflection (Beger et al., 2025).

In response to these issues, this study seeks to explore the effectiveness of Google Workspace in facilitating reflective teaching practice among Indonesian primary school teachers (Sismanto & others, 2024). By conducting a content analysis of various secondary sources—such as teacher training materials, reflective articles, and educational best-practice guides—this research focuses on identifying which Google Workspace features are used in reflective contexts, how they are applied, and what impact they have on strengthening reflective practices at the primary education level (Arroum & others, 2020)(Cholifah & others, 2020).

2. Literature Review

2.1 The Concept of Reflective Teaching

Reflective teaching is a fundamental component in the professional development of educators. This practice refers to a teacher's ability to critically examine their instructional experiences, assess the effectiveness of their methods, and design future improvements in their teaching strategies. According to Heryanto (Heryanto, 2021), reflective skills play a significant role in enhancing teaching effectiveness and professional growth. Teachers who regularly reflect on their practice tend to be more adaptive and innovative in shaping learning experiences (O. Sharov & others, 2024). Reflective practice allows educators to evaluate their pedagogical approaches based on lived experience, thereby fostering more meaningful and productive classroom environments(Nurkhin & Rohman, 2023).

The importance of reflective teaching became even more pronounced during the COVID-19 pandemic, when educators were compelled to adopt distance learning modalities(Prayitno et al., 2025). In this context, reflection served as a crucial mechanism for evaluating the efficacy of digital teaching strategies and

adapting them to students' evolving needs. It also emerged as a key element in improving the overall effectiveness of online learning.

2.2 Digital Technology as a Support for Reflective Practice

The integration of digital tools has become a major catalyst for enhancing reflective practices among teachers. Digital technologies enable efficient documentation, data-informed reflection, and collaborative analysis with peers. As Heryanto (Heryanto, 2021) notes, the implementation of online learning during the pandemic encouraged teachers to innovate more often and to critically evaluate their instructional methods. Google Workspace, in particular, offers a suite of tools that support various modes of reflective activity, such as digital journaling through Google Docs, self-assessment via Google Forms, and reflective discussions using Google Meet and Jamboard (Waidyaratne et al., 2022). These tools provide a structured and collaborative space in which teachers can engage in reflective thinking and practice (Petrovych et al., 2022).

2.3 Teachers' ICT Competence and the Use of Google Workspace

A teacher's competence in Information and Communication Technology (ICT) is a prerequisite for implementing effective digitally mediated reflective practices. Amalia (Amalia, 2020) emphasizes that ICT literacy plays a pivotal role in supporting successful technology-enhanced learning processes (Alzahrani, 2025). When teachers are proficient in using tools like Google Workspace, they are better equipped not only to deliver content interactively but also to engage in a structured cycle of reflection—including planning, implementation, evaluation, and instructional revision (Tian & Tang, 2025) (Lopes & Cavazzani, 2025). This suggests that digital proficiency contributes to both teaching quality and the depth of reflective engagement.

2.4 Research Gap

While a number of studies have examined the use of technology in online learning, few have focused specifically on the effectiveness of Google Workspace in facilitating reflective teaching practices. This study addresses that gap by analyzing digital content that represents the reflective practices of primary school teachers in Indonesia (Sismanto & others, 2024). Given the increasing reliance on digital tools to enhance learning, further research is needed to evaluate the extent to which Google Workspace supports reflective teaching and contributes to improved student learning experiences (Andronikidis et al., 2025).

3. Research Methodology

3.1 Research Approach and Type

This study adopts a qualitative descriptive approach, employing content analysis as the primary method. This approach was selected to explore the meanings, contexts, and patterns surrounding the use of Google Workspace features in reflective teaching practices among Indonesian primary school teachers. A

qualitative descriptive design allows for an in-depth and comprehensive examination of complex phenomena, particularly those that have not been extensively studied—such as the use of digital technology to support professional reflection among teachers (O. Sharov & others, 2024). Content analysis serves as the core strategy for identifying, classifying, and interpreting written texts and digital media that represent reflective teaching activities facilitated by Google Workspace tools (Xu & Zhang, 2025) (Willse, 2024).

3.2 Data Sources

The data used in this study are secondary in nature and were collected from publicly available documents and digital media. These data include content directly related to reflective practices carried out by primary school teachers using Google Workspace (Nurkhin & Rohman, 2023) (Cusipag et al., 2024). Sources encompass teacher training modules issued by official educational bodies and Google for Education partners, reflective articles or blog posts authored by teachers, best-practice guides from national education platforms, and discussions within online teacher communities. All sources were selected based on their relevance to the research theme, explicit use of Google Workspace features, and public accessibility (Nurkhin & Rohman, 2023) (Lozano-Rodríguez et al., 2024). The variety of data sources was intended to enrich the findings and provide a representative picture of how technology facilitates reflective teaching in real-world settings.

3.3 Data Collection Techniques

Data collection was conducted through a systematic online search of documents and digital media using targeted keywords such as “teacher reflection using Google Workspace,” “digital reflective journals,” or “using Google Docs for teaching reflection.” Searches were carried out using search engines and official educational content platforms (O. Sharov & others, 2024). Documents that met the inclusion criteria—namely, the presence of reflective teaching elements and the explicit use of Google Workspace features—were selected as units of analysis for the subsequent coding process. Each document underwent a strict selection protocol to ensure that the content contributed meaningfully to the study’s objectives (O. Sharov & others, 2024) (Amiel et al., 2024).

3.4 Data Analysis Techniques

The data were analyzed using thematic content analysis, focusing on the identification and categorization of key themes that emerged from the documents and digital media related to the use of Google Workspace in reflective teaching (Sismanto & others, 2024). The analysis followed several stages: data reduction to filter the most relevant content; categorization based on the type of Google Workspace feature used and the form of reflection (e.g., individual, collaborative, or feedback-based); and thematic coding to mark recurring elements. The coded data were then interpreted narratively to uncover patterns and assess how technological

features contributed to the strengthening of reflective teaching practices (Sismanto & others, 2024)(Fernandes, 2025).

To support the thematic coding process, the researcher classified the key Google Workspace tools most commonly employed in teachers' reflective practices. The following table summarizes these features, their reflective functions, and examples of how they are applied in instructional contexts:

Table 1. Google Workspace Features and Their Reflective Potential

Feature	Reflective Function	Example of Use
Google Docs	Personal and collaborative reflective journaling	Writing weekly reflections, sharing reflective notes with colleagues
Google Forms	Feedback collection and self-assessment	Distributing surveys to students/parents, evaluating teaching outcomes
Google Slides	Structured reflective presentations	Creating end-of-semester reflections based on classroom practice
Google Jamboard	Collaborative visual reflection	Brainstorming teaching challenges with fellow teachers
Google Classroom	Repository for reflective assignments and interactions	Storing daily reflections, engaging in asynchronous topic discussions
Google Meet	Synchronous reflective discussions	Hosting online reflective learning community sessions

3.5 Data Validity

To ensure the validity and credibility of the research findings, this study employed source triangulation by comparing data across various types of documents and digital media. This technique enhances the reliability of interpretations and minimizes potential bias in the analysis. In addition, the researcher maintained a systematic audit trail to document each stage of data collection and analysis in a transparent and replicable manner. Interpretations were also anchored in relevant theoretical frameworks, particularly those proposed by Donald Schön and John Dewey, to strengthen the conceptual basis of the study (Nurkhin & Rohman, 2023)(Sismanto & others, 2024). As a result, the study not only provides empirical descriptions but also offers conceptual contributions to the development of technology-based reflective practices in primary education settings.

4. Results and Discussion

4.1 Distribution of Google Workspace Features Used in Reflective Practice

Content analysis of ten secondary data sources revealed a clear tendency among Indonesian primary school teachers to favor certain Google Workspace tools in their reflective teaching practices. Across 106 documented instances of tool usage, Google Docs emerged as the most frequently used feature, accounting for 32 occurrences or 32.99% of the total. This was followed by Google Forms with 24 uses (24.74%) and Google Classroom with 18 uses (17.53%). Google Slides was

employed 15 times (14.42%), while Google Meet appeared in 10 instances (9.28%), and Google Jamboard was mentioned least often, with 7 occurrences (6.19%).

Table 2. Frequency and Percentage of Google Workspace Feature Usage

Google Workspace Feature	Frequency of Occurrence	Percentage (%)
Google Docs	32	30.19%
Google Forms	24	22.64%
Google Classroom	18	16.98%
Google Slides	15	14.15%
Google Meet	10	9.43%
Google Jamboard	7	6.60%
Total	106	100%

The following pie chart illustrates the percentage distribution of Google Workspace feature usage by primary school teachers.

Distribution of Google Workspace Feature Usage in Reflective Teaching Practices

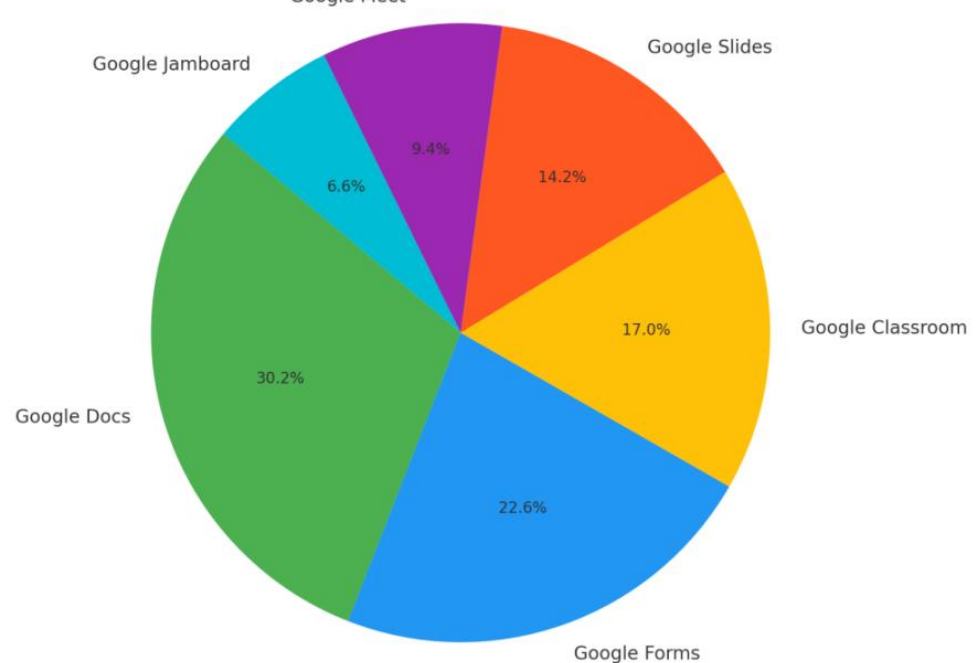


Figure 1. Percentage Distribution of Google Workspace Feature Usage by Primary School Teachers

4.2 Types of Reflection Facilitated by Google Workspace

Thematic analysis reveals that Google Workspace tools support a variety of reflective practices among teachers. The most dominant type is self-reflection, primarily manifested through the use of Google Docs for writing reflective journals. This form of reflection emphasizes teachers' introspective engagement with their teaching experiences. Data-driven reflection, facilitated through Google Forms, also features prominently. Combined, these two forms account for the largest share of overall reflective practices—amounting to 57.73% of all analyzed cases.

Collaborative reflection, as facilitated by Google Meet and Jamboard, appears less frequently, representing only 15.47% of the total data. This suggests

that dialogical or group-based reflective practices are not yet a common habit among primary school teachers.

4.3 Implications for Reflective Teaching Practice

These findings indicate that reflective practice among Indonesian primary school teachers is predominantly personal and written in nature. Teachers appear more comfortable engaging in independent reflection using accessible and flexible tools such as Google Docs and Forms. However, the relatively low usage of collaborative features—such as Google Meet and Jamboard—points to an underutilized opportunity for fostering community-based reflection. To address this, teacher training programs should include strategies for integrating collaborative reflection tools. Moreover, schools can enhance their reflective culture by implementing integrated digital reflection systems through platforms like Google Classroom, thereby promoting sustained professional growth and dialogue within the teaching community.

5. Conclusion and Recommendations

5.1 Conclusion

This study aimed to examine the effectiveness of Google Workspace features in facilitating reflective teaching practices among Indonesian primary school teachers. Based on a content analysis of various secondary data sources, it can be concluded that Google Workspace holds significant potential in supporting teacher reflection, particularly within the context of primary education that is gradually embracing digital transformation.

First, in terms of usage distribution, Google Docs and Google Forms emerged as the most frequently used tools by teachers for reflective purposes. Together, these two features accounted for more than 57% of total tool occurrences, indicating a strong preference for individual and data-driven forms of reflection. Google Docs served as a medium for both personal and collaborative journaling, while Google Forms was commonly used for self-assessment and collecting feedback from students or parents.

Second, the reflective practices observed were predominantly personal and aligned with a reflection-on-action approach—that is, reflections conducted after the teaching session. Meanwhile, tools that support collaborative reflection, such as Google Meet and Jamboard, were used far less frequently. This suggests that dialogic and interactive forms of reflection have not yet become a central part of the professional culture among primary school educators.

Third, despite existing challenges in digital collaboration, the findings provide compelling evidence that technology integration—particularly through the Google Workspace ecosystem—can encourage teachers to engage in reflective practices that are documented, structured, and evidence-based. Thus, Google Workspace serves not only as an administrative aid but also as a pedagogical tool that contributes meaningfully to teachers' ongoing professional development.

5.2 Recommendations

Based on the findings of this study, several recommendations are proposed to enhance the integration of reflective teaching practices through digital tools: Strengthening teachers' capacity for digital reflection should be addressed through training programs that go beyond technical instruction. These programs should emphasize a deep pedagogical understanding of the purpose and urgency of reflection as a foundation for ongoing professional growth.

Fostering collaborative reflection can be achieved by establishing teacher learning communities that regularly engage in reflective discussions. Utilizing platforms such as Google Meet and Jamboard—both online and in blended learning settings—can promote dialogic reflection and shared pedagogical insights.

Developing a school-based digital reflection management system should focus on leveraging Google Classroom as a centralized platform for documenting reflective journals, curating teaching portfolios, and conducting regular self-assessments. This approach can institutionalize reflection as part of the school's professional culture.

Integrating digital reflective practices into teacher professional development policies should be considered as part of efforts to strengthen pedagogical competencies. Moreover, digital reflection should be recognized as a key performance indicator within the framework of Continuous Professional Development (CPD) programs.

References

- Alzahrani, A. (2025). A systematic review of the use of information communication technology, including augmented reality, in the teaching of science to preschool children. *International Journal of Educational Research Open*, 9. <https://doi.org/10.1016/j.ijedro.2025.100453>
- Amalia. (2020). Menggunakan Teknologi Informasi dan Komunikasi (TIK) dalam Proses Pembelajaran di Sekolah Dasar. *Jurnal Pendidikan Dan Konseling*, 2(1). <https://doi.org/10.31004/jpdv2i1.900>
- Amiel, T., Zanatta, R. A. F., & Pezzo, T. (2024). The hidden costs of free services: how donations support the corporate platformization of education. *Learning, Media and Technology*. <https://doi.org/10.1080/17439884.2024.2396916>
- Andronikidis, A., Kouskoura, A., Kalliontzi, E., & Bakouros, I. (2025). Foresight study for addressing megatrends in information and communication technology (ICT). *Journal of Innovation and Entrepreneurship*, 14(1). <https://doi.org/10.1186/s13731-025-00466-z>
- Arroum, N., & others. (2020). Serious Game Design: Presenting a New Generic Creative Reflection Framework. *International Journal of Emerging Technologies in Learning (IJET)*, 15(19). <https://doi.org/10.3991/ijet.v15i19.15603>
- Ayanwale, M. A., Molefi, R. R., & Liapeng, S. (2024). Unlocking educational frontiers: Exploring higher educators' adoption of google workspace technology tools for teaching and assessment in Lesotho dynamic landscape. *Heliyon*, 10(9). <https://doi.org/10.1016/j.heliyon.2024.e30049>
- Bankov, K., & others. (2021). Comfortable Digital Education: Problems and Development Prospects. *SHS Web of Conferences*, 122. <https://doi.org/10.1051/shsconf/202112203003>
- Beger, A. W., Hannan, S., Patel, R., & Sweeney, E. M. (2025). Virtual escape rooms in anatomy education: case studies from two institutions. *Advances in Physiology Education*, 49(3), 621 – 632. <https://doi.org/10.1152/advan.00248.2024>
- Cholifah, S., & others. (2020). In-Service EFL Teachers Engagement in Reflective Practice: What Tools do In-service Teachers Utilize to Reflect their Teaching? *Pedagogy Journal of English Language Teaching*, 8(1). <https://doi.org/10.32332/pedagogy.v8i1.1960>
- Cusipag, M. N., Oluyinka, S., Bernabe, M. T. N., & Bognot, F. L. (2024). Perceptions toward achieving work-life balance and job

- satisfaction in online teaching. *Multidisciplinary Science Journal*, 6(2). <https://doi.org/10.31893/MULTISCIENCE.2024012>
- Fernandes, E. (2025). Children's data protection in education: A case study of Google Workspace for Education in the European Economic Area. *International Journal of Educational Development*, 114. <https://doi.org/10.1016/j.ijedudev.2025.103237>
- Heryanto. (2021). Pemanfaatan Teknologi Informasi Sebagai Media Pembelajaran Guru dalam Pendidikan Jarak Jauh (PJJ) Selama Covid-19. *Avant Garde*, 9(2). <https://doi.org/10.36080/ag.v9i2.1371>
- Hrastinski, S. (2021). Digital Tools to Support Teacher Professional Development in Lesson Studies: A Systematic Literature Review. *International Journal for Lesson and Learning Studies*, 10(1). <https://doi.org/10.1108/ijlls-09-2020-0062>
- Hrytsenchuk, O., & others. (2024). Ensuring Sustainable Development through the Use of Digital Educational Hubs for Teaching Civic Education at School. *IOP Conference Series: Earth and Environmental Science*, 1415(1). <https://doi.org/10.1088/1755-1315/1415/1/012014>
- Jemadi, H., & others. (2023). Inhibitory Factors of Reflective Teaching Practices: English Teachers' Perspectives. *VELES: Voice of English Language Education Society*, 7(1). <https://doi.org/10.29408/veles.v7i1.6631>
- Kiliç, A. (2022). The Impact of Reflective Practices on Pre-Service Science Teachers' Classroom Teaching Practices. *Journal of Pedagogical Research*, 6(2). <https://doi.org/10.33902/jpr.2022175781>
- Lopes, L. F., & Cavazzani, A. L. M. (2025). Education for peace and new technologies: challenges and possibilities in contemporary Brazil; [Educação para a paz e novas tecnologias: desafios e possibilidades no Brasil contemporâneo]; [Educación para la paz y nuevas tecnologías: desafíos y posibilida. *Acta Scientiarum - Education*, 47(1). <https://doi.org/10.4025/actascieduc.v47i1.65696>
- Lozano-Rodríguez, A., García-Cué, J. L., Pizá-Gutiérrez, R. I., & Mercado-Varela, M. A. (2024). Google Workspace Tools and Their Relationship with Self-Regulatory Competence. *International Journal of Technologies in Learning*, 30(2), 103 – 118. <https://doi.org/10.18848/2327-0144/CGP/v30i02/103-118>
- Nurkhin, A., & Rohman, F. (2023). Using Google Workspace for Education to Engage Accounting Students. *Jurnal Pendidikan Ekonomi Dan Bisnis (JPEDB)*, 11(1). <https://doi.org/10.21009/jpedb.011.1.7>
- Petrovych, O. B., Vinnichuk, A. P., Poida, O. A., Tkachenko, V. I., Vakaliuk, T. A., & Kuzminska, O. H. (2022). The didactic potential of cloud technologies in professional training of future teachers of Ukrainian language and literature. *CEUR Workshop Proceedings*, 3085, 259 – 277. <https://www.scopus.com/inward/record.uri?eid=2-s2.0-85124896676&partnerID=40&md5=50326ccf5f3124f0ab41594563e8a8ea>
- Prayitno, H. J., Purnomo, H., Widyasari, C., Rahmawati, L. E., Ishartanto, N., Utama, S., & Riyanto, S. (2025). Belajar.id vs. WAG: as feedback digital learning tools in primary school. *International Journal of Innovation and Learning*, 37(2), 226 – 241. <https://doi.org/10.1504/IJIL.2025.144204>
- Sharov, O., & others. (2024). Survey Analysis of University Teachers in Ukraine Regarding the Use of Google Workspace for Education. *TEM Journal*, 13(1). <https://doi.org/10.18421/tem131-33>
- Sharov, S., Tereshchuk, S., Sharova, T., Spanatii, O., & Kolomoiets, H. (2024). Experience of using Google cloud services in Ukrainian universities: survey results. *E3S Web of Conferences*, 508. <https://doi.org/10.1051/e3sconf/202450803005>
- Sismanto, A., & others. (2024). Challenges and Strategies in Adopting Google Workspace for Education: Perspectives from Educational Leaders in Indonesia. *Asian Journal of Education and Social Studies*, 50(4). <https://doi.org/10.9734/ajess/2024/v50i41328>
- Sroyprapai, P., Songsriwittaya, A., Kaewrattanapat, N., & Nittayathamkul, V. (2025). The Cloud-Based Remote Learning via Digital Media Ecosystem to Enhance Learning Engagement among Undergraduate Students in Engineering Education. *Studies in Media and Communication*, 13(2), 96 – 111. <https://doi.org/10.11114/smc.v13i2.7524>
- Sun, L. (2022). College English Language Teaching Reform and EFL Lecturers' Reflection on Teaching: A Case Study in China. *Journal of Education and Culture Studies*, 6(2). <https://doi.org/10.22158/jecs.v6n2p93>
- Svoboda, M. (2024). Teachers' Digital Competencies: Diagnosis and Development in the Context of the Teacher21 Model. *TEM Journal*, 13(3). <https://doi.org/10.18421/tem133-47>
- Thuan, P. D., & Hanh, N. T. H. (2024). Exploring benefits of applying Google Workspace for Education in English as a foreign

- language classroom. *International Journal of Evaluation and Research in Education*, 13(2), 1287 – 1292. <https://doi.org/10.11591/ijere.v13i2.27215>
- Tian, Y., & Tang, X. (2025). The use of artificial neural network algorithms to enhance tourism economic efficiency under information and communication technology. *Scientific Reports*, 15(1). <https://doi.org/10.1038/s41598-025-94268-8>
- Tsankov, K., & Damyanov, D. (2019). The Digital Competence of Future Teachers: Self-Assessment in the Context of Their Development. *International Journal of Interactive Mobile Technologies*, 13(12). <https://doi.org/10.3991/ijim.v13i12.11068>
- Waidyaratne, G. R., Kim, S., Howell, J. D., & Ike, J. D. (2022). Design, implementation, and reflections on a two-week virtual visual arts and medicine course for third- and fourth-year medical students. *BMC Medical Education*, 22(1). <https://doi.org/10.1186/s12909-022-03374-y>
- Willse, C. (2024). State Education Agency Governance, Virtual Learning, and Student Privacy: Lessons From the COVID-19 Pandemic. *Educational Policy*, 38(1), 186 – 217. <https://doi.org/10.1177/08959048231153609>
- Xu, R., & Zhang, J. (2025). Intelligent information systems for power grid fault analysis by computer communication technology. *Energy Informatics*, 8(1). <https://doi.org/10.1186/s42162-024-00465-6>
- .